

## **COURSE SYLLABUS**

Academic Year: 2020/2021

| Identification and characteristics of the course            |                                                |      |                          |          |   |  |  |  |  |  |
|-------------------------------------------------------------|------------------------------------------------|------|--------------------------|----------|---|--|--|--|--|--|
| Code                                                        | 401                                            | 854  | ECTS Credits             |          | 6 |  |  |  |  |  |
| Course title (English)                                      | Characteristics and Skills of the Entrepreneur |      |                          |          |   |  |  |  |  |  |
| Course title (Spanish)                                      | Características y Habilidades del Emprendedor  |      |                          |          |   |  |  |  |  |  |
| Degree programs                                             | Master in Business Creation in Innovation      |      |                          |          |   |  |  |  |  |  |
| Faculty/School                                              | Faculty of Economics and Business              |      |                          |          |   |  |  |  |  |  |
| Semester                                                    | 1 Course type (compulsory/optional) Compulsory |      |                          |          |   |  |  |  |  |  |
| Module                                                      | Business Creation                              |      |                          |          |   |  |  |  |  |  |
| Subject matter                                              | Characteristics and Skills of the Entrepreneur |      |                          |          |   |  |  |  |  |  |
| Lecturer/s                                                  |                                                |      |                          |          |   |  |  |  |  |  |
| Name                                                        |                                                | Room | E-mail                   | Web page |   |  |  |  |  |  |
| Manuela Caballero Guisado                                   |                                                | 248  | manuelacaballero@unex.es |          |   |  |  |  |  |  |
| Carlos Saldanha                                             |                                                |      | casaldanha@unex.es       |          |   |  |  |  |  |  |
| Subject Area                                                | Sociology<br>Business Management               |      |                          |          |   |  |  |  |  |  |
| Department                                                  | Business and Sociology Management              |      |                          |          |   |  |  |  |  |  |
| Coordinator<br>(Only if there is more than one<br>lecturer) | Manuela Caballero Guisado                      |      |                          |          |   |  |  |  |  |  |

# Competencies\*

COMPETENCIAS BÁSICAS: CB6, CB7, CB8, CB9, CB10

COMPETENCIAS GENERALES: CG3, CG6, CG7, CG8, CG9, CG10, CG12

COMPETENCIAS TRANSVERSALES: CT1, CT2, CT3, CT4, CT5, CT6, CT7, CT8

COMPETENCIAS ESPECÍFICAS: CE3, CE7, CE8, CE16, CE18

## **Contents**

## Course outline\*

The transformation of a business idea into a business project is a process that, in order to be successfully fulfilled, must be developed methodically and using the appropriate tools. This subject focuses on developing such support tools, with a focus on practice rather than technique. In particular, the topics that will cover the subject are the following:

- Characteristics of the entrepreneur and determinants of entrepreneurial initiative and the success of new business projects
- ➤ Entrepreneurial skills and management by competences.
- > Entrepreneurship ecology
- Advanced tools to support decision making under uncertainty.
- The nature and sequence of the born of a business.

<sup>\*</sup> The sections concerning competencies, course outline, teaching activities, teaching methodology, learning outcomes and assessment methods must conform to those included in the ANECA verified document of the degree program.



The transformation of a business idea into a business reality.

### Course contents

# Title of unit 1: Entrepreneur and entrepreneurship Contents of unit

- 1.1 Concept and typologies of entrepreneur
- 1.2 Concept of entrepreneurship
- 1.3 Entrepreneurship as ideology
- 1.4 Tools and trends in research on entrepreneurs

### Description of practical activities for unit 1:

Identify the type of entrepreneur and analyze the entrepreneurial process of large national and international companies

# Title of unit 2: Characteristics of the entrepreneur. The personality enterprising Contents of unit:

- 2.1 Theories of the entrepreneur
- 2.2 The individual perspective.
- 2.3 The structural perspective: social determinants of entrepreneurship
- 2.4 Entrepreneurs: the genre of entrepreneurship

## Description of practical activities for unit:

- > Reading and analysis of academic articles related to the theories of the entrepreneur
- Self-evaluation on entrepreneurial characteristics

# Title of unit 3: Ecology of entrepreneurship. Entrepreneurs in diverse contexs Contents of unit:

- 3.1 Entrepreneurship and intrapreneurship
- 3.2 Entrepreneurship and cultural diversity: ethnic entrepreneurship
- 3.3 Rural, urban and global entrepreneurship
- 3.4 Social entrepreneurship: moral entrepreneurship

### Description of practical activities for unit:

Identification and analysis of entrepreneurship models in local, national and international companies.

# Title of unit 4: The transformation of the idea into reality: The analysis of prefeasibility

## Contents of unit:

- 4.1.- The process of creating a company
- 4.2.- Pre-feasibility analysis.
- 4.3.- Analysis of demand.
- 4.4.- Analysis of resources.
- 4.5.- Analysis of entrepreneurial characteristics.
- 4.6.- Advanced tools to support decision-making

# Description of practical activities for unit:

Pre-feasibility analysis of a business idea proposed by the students through the different tools developed on the topic: canvas model, the seven domains of attractive opportunities, search for sector and market data.

# Title of unit 5: Entrepreneur skills and competency management Contents of unit:

- 5.1.- Fundamentals and basic concepts of direction and leadership.
- 5.2.- Management management skills and competences.
- 5.3.- Interpersonal managerial skills and competence.
- 5.4.- Management by competences
- 5.5.- Critical success factors of an entrepreneurial initiative

## Description of practical activities for unit:

- Analysis of global GEM (Global Entrepreneurship Monitor) reports, by country and specific to deepen the understanding of the entrepreneurial environment.
- > Reading academic articles, technical reports, journalistic reports and current news that connect academic content with the reality of the business environment.



| Educational activities *            |       |          |    |           |         |                     |          |    |  |  |  |
|-------------------------------------|-------|----------|----|-----------|---------|---------------------|----------|----|--|--|--|
| Student workload (hours per lesson) |       | Lectures | F  | Practical | session | Monitoring activity | Homework |    |  |  |  |
| Lesson                              | Total | L        | HI | LAB       | СОМ     | SEM                 | SGT      | PS |  |  |  |
| 1                                   | 25    | 10       |    |           |         | 2                   |          | 15 |  |  |  |
| 2                                   | 25    | 10       |    |           |         | 4                   |          | 15 |  |  |  |
| 3                                   | 25    | 8        |    |           |         | 4                   |          | 15 |  |  |  |
| 4                                   | 40    | 6        |    |           |         | 5                   |          | 25 |  |  |  |
| 5                                   | 35    | 6        |    |           |         | 5                   |          | 20 |  |  |  |
| Assessment  **                      |       |          |    |           |         |                     |          |    |  |  |  |
| TOTAL ECTS                          | 150   | 40       |    |           |         | 20                  |          | 90 |  |  |  |

L: Lectures (100 students)

HI: Hospital internships (7 students)

LAB: Lab sessions or field practice (15 students)

COM: Computer room or language laboratory practice (30 students) SEM: Problem-solving classes, seminars or case studies (40 students)

SGT: Scheduled group tutorials (educational monitoring, ECTS type tutorials)

PS: Personal study, individual or group work and reading of bibliography

# Teaching Methodology\*

**Expository-participatory**. Master classes on blackboard and / or with the support of audiovisual media in large groups.

**Seminars.** Meetings whose objective is to carry out an in-depth study of certain subjects with a treatment that requires an interactivity between speaker and assistants.

**Non-classroom.** Learning activity through the study of the subject, the analysis of documents and the elaboration of memories.

# Learning outcomes \*

- Identify the basic characteristics of the entrepreneur
- Know the sociological aspects related to entrepreneurship
- > Perform a pre-feasibility analysis of a business idea
- > Develop the capacity to launch a new business initiative
- Develop the ability to work in multidisciplinary teams

## Assessment methods \*

**CONTINUOUS EVALUATION MODALITY** (students who attend regularly who cannot accumulate more than 4 absences without justification)

The evaluation will be carried out on a 100 basis, based on the following components:

- Participation with advantage in face-to-face classes, 10%
- Practical tests: seminars, viewing of experiences, etc., 10%
- Completion of course work and presentation, 15%

<sup>\*\*</sup> Insert as many rows as necessary. For instance, you can include one row for a partial exam and another for the final exam.



Individual tests (development, short answer, test type, problems, etc.) or being a combination of these, 65%

**GLOBAL EVALUATION MODALITY** (students who CANNOT attend class regularly) The evaluation will be carried out on a 100 basis, based on the following components:

- ➤ Individual test 70%
- ➤ Individual work 30%.

### International students

Lectures are in Spanish but the exams and tutorials may be done in English if the international students request it

# Bibliography (basic and complementary)

#### **BASIC BIBLIOGRAPHY:**

Bueno, E. (2008). Curso Básico de Economía de la Empresa. Un enfoque de organización. 4ª Edición. Editorial Pirámide. Madrid.

Brunet, I. Alarcón, A. (2004), "Teorías sobre la figura del emprendedor", Papers, Revista de Sociología, Num 73, pp. 81-103

Dolan, S., Shuler, R. y Valle, R. (2003). La Gestión de los Recursos Humanos. Preparando Profesionales para el Siglo XXI. Editorial McGraw Hill.

Drucker, P. (1986). Innovation and entrepreneurship. New York, USA: Collins Business.

Jiménez, J.L.; Pérez, C.; De la Torre, A. (2009). Dirección Financiera de la Empresa. Teoría y Práctica. 2ª Edición. Editorial Pirámide. Madrid.

Marulanda, F.A., Valencia, I. Montoya, A., Vélez, J.M. (2014), "Aportes teóricos y empíricos al estudio del emprendedor" Cuadernos de Administración, Edición Vol. 30 N° 51, pp 89-99 Otero, M.A. (2007). Internacionalización: Cómo Iniciar la Expansión de su Empresa en el Mercado Internacional. Netbiblo, D.L.

Ruef, M., Lounsbury, M. eds. (2007) The sociology of entrepreneurship. Research in theSociology of Organizations 25. Amsterdam, Boston, and Oxford, Elsevier Sánchez, R.; González, J. (2012). Administración de Empresas. Objetivos y Decisiones. EditorialMcGraw Hill. Madrid.

Thornton, Patricia (1999), The Sociology Of Entrepreneurship, Annual Revue of Sociology, Num 25, pp19-46.

## **COMPLEMENTARY BIBLIOGRAPHY:**

Bryant, C. R. (1989) "Entrepreneurs in the rural environment", Journal of Rural Studies, num 5, pp 337-348.

Carroll, G., Oiga K. (2005), The ecology of entrepreneurship. In Handbook of entrepreneurshipresearch: Disciplinary perspectivas. Edited by Sharon A. Alvarez, Rajshree Agarwal, and Olav

Sorenson, 167-200.1nternational Handbooks on Entrepreneurship. NewYork: Springer. Chandler, Alfred (1992), "The Emergence of Managerial Capitalism," The Sociology of Economic Life, Mark Granovetter and Richard Swedberg, eds., 1992. Pp. 131 – 158

Checa, J.C., Arjona A. (2005) "Emprendedores étnicos en Almería, ¿una alternativa laboral a la segmentación del mercado de trabajo?", Sociología del Trabajo, num 54, pp 101-125.Contín,

I., Larraza, M., & Mas, I. (2007). Características distintivas de los emprendedores y losempresarios establecidos: evidencia a partir de los datos de REM Navarra. Revista de Empresa, (20), 10-19.

Fuentes, F., y Sánchez, S. (2010). Análisis del perfil emprendedor: una perspectiva de género. Estudios de Economía Aplicada, 28 (3), 1-28.

Krugman, P. y otros. Fundamentos de Economía. Editorial Reverté. 2008.

Maslow, A. (1969). A theory of human motivation, en Shafritz, J.M., Steven-Ott, J., & Jang, Y.S.(Ed.). Classics of organization theory (pp. 167-178). Belmont, USA: Thomson Wadsworth, McClelland, D. (1968). La sociedad ambiciosa, Ed. Guadarrama, Madrid

McClelland, D. (1989), Estudio de la motivación humana, Narcea, Madrid



Pfeilstetter, R. (2011), "El emprendedor. Una revisión crítica sobre usos y significados del concepto", Gazeta de Antropología, 2011, 27 (1), artículo 16

http://hdl.handle.net/10481/15684 Versión HTML.

Sastre, M.A. y Aguilar, E.M. (2003). Dirección de Recursos Humanos. Un enfoque estratégico. Editorial McGraw Hill.

Shane, S., Venkataraman, S. (2000) "The Promise of Enterpreneurship as a Field of Research", The Academy of Management Review, num 25, pp 217-226.

Shim, J.K.; Siegel, J.G. (2004). Dirección Financiera. 2ª Edición. EditorialMcGraw Hill. Madrid Swedberg, R. (2000) Entrepreneurshlp: The social science view. Oxford Management Readers.Oxford and NewYork, Oxford University Press

Swedberg, R. (2006) "Social entrepreneurship: the view of the young Schumpeter", en ChrisSteyaert y Daniel Hjorth (coord.), Entrepreneurship as social change: third movements inentrepreneurship book. Cheltenham, Edward Elgar Publishing, pp 21-34.

## **Basic English References for Incoming Students**

GEM (2019): Global Entrepreneurship Monitor 2018/2019. Available at:

https://www.gemconsortium.org/report/gem-2018-2019-global-report.

Osterwalder, A. & Pigneur, Y. (2010): Business Model Generation: A Handbook for Visionaries, Game Changers, and Challengers. Wiley: New Jersey.

Reynolds, A. (1991) "Sociology and Entrepreneurship. Concepts and Contributions" Baylor University, pp. 47-70

Ruef, M., Lounsbury, M. eds. (2007) The sociology of entrepreneurship. Research in the Sociology of Organizations 25. Amsterdam, Boston, and Oxford, Elsevier.

Shaker, Z & Wright, M. (2015) "Understanding the social role of entrepreneurship". ERC Research Paper, N° 33.

Thornton, Patricia (1999), The Sociology Of Entrepreneurship, Annual Review of Sociology, Num25, pp19-46.

## Other resources and complementary materials

Global Entrepreneurship Monitor. GEM http://gemconsortium.org

Cámaras de Comercio: http://www.camaras.org

Revista Emprendedores: http://www.emprendedores.es

Uex.dEmprendimiento: https://sites.google.com/site/uexpuntodemprendimiento